

1								Schedule 1	
2	<b>2017/2018 DRAFT BUDGET SUMMARY OF FINANCIAL PERFORMANCE</b>								
3									
4									
5	<b>DESCRIPTION</b>	<b>2015/2016 Audited Outcome</b>	<b>2016-2017 Original Budget</b>	<b>2016-2017 Proposed Adjustment Budget</b>	<b>Increase / (Decrease)</b>	<b>% Increase / (Decrease)</b>	<b>2017/18 Proposed Budget</b>	<b>2018/19 Proposed Budget</b>	<b>2019/20 Proposed Budget</b>
6	<b>Revenue By Source</b>								
7	Property Rates	662 568 596	678 356 651	636 995 552	125 842 901	19,76%	762 838 453	806 320 245	851 474 179
8	Less Revenue Foregone - Rebates & Exemptions	(224 273 555)	(228 716 786)	(214 771 352)	(42 429 573)	19,76%	(257 200 925)	(271 861 378)	(287 085 615)
9	Property Rates Net of Revenue Foregone	438 295 041	449 639 866	422 224 200	83 413 327	19,76%	505 637 528	534 458 867	564 388 564
10	Property rates - penalties imposed	25 046 273	24 328 956	30 292 256	1 938 705	6,40%	32 230 961	34 068 126	35 975 941
11	Service charges - electricity revenue	792 643 178	861 967 331	801 529 716	18 515 336	2,31%	820 045 052	822 587 191	825 137 212
13	Service charges - prepaid electricity	41 925 822	47 577 181	44 241 264	1 021 973	2,31%	45 263 237	45 403 553	45 544 304
14	Service charges - water revenue	247 383 743	268 281 279	207 111 474	25 267 600	12,20%	232 379 074	256 081 740	282 202 077
15	Service charges - prepaid water	54 812 019	22 719 671	17 539 444	2 139 812	12,20%	19 679 256	21 686 541	23 898 568
16	Service charges - sanitation	136 170 233	153 205 020	126 627 491	10 130 199	8,00%	136 757 690	144 552 878	152 647 839
17	Service charges - refuse removal	94 133 124	97 588 163	70 841 369	5 667 310	8,00%	76 508 679	80 869 674	85 398 376
18	Landfill Site Fees	18 400 764	20 935 731	32 306 916	2 584 554	8,00%	34 891 470	36 880 284	38 945 580
19	Rental of facilities and equipment	3 315 643	3 445 580	3 496 164	1 265	0,04%	3 497 429	3 696 782	3 907 499
20	Interest earned - external investment	15 346 787	2 040 010	1 552 271	4 404 549	283,75%	5 956 820	6 296 359	6 648 955
21	Interest earned - outstanding debtors	17 035 644	41 506 766	28 410 753	6 025 344	21,21%	34 436 097	36 398 955	38 437 296
22	Fines: Traffic	135 658 401	30 000 000	20 399 458	5 629 238	27,60%	26 028 696	27 512 332	29 053 022
23	Licences and permits	28 004	29 496	21 108	2 107	9,98%	23 214	24 538	25 912
24	Agency Services	24 960 831	22 184 201	25 772 289	268 265	1,04%	26 040 555	27 524 866	29 066 259
25	Transfer recognised - operational	272 822 081	298 444 000	297 349 319	35 355 680	11,89%	332 704 999	375 393 000	415 561 000
26	Other revenue	111 553 392	13 615 256	171 355 922	19 018 381	11,10%	190 374 303	201 225 638	212 494 274
27	Contributions Capital Development	3 851 983	5 679 234	5 340 010	592 674	11,10%	5 932 684	6 270 847	6 622 014
28	New Service Connections (Recoverables)	11 651 917	7 506 598	14 737 476	1 635 678	11,10%	16 373 154	17 306 424	18 275 584
29	Gains on disposal of PPE	-	20 000 000	0	(0)	0,00%	-	-	-
30	<b>Total Revenue (excluding capital transfers)</b>	<b>2 445 034 880</b>	<b>2 390 694 338</b>	<b>2 321 148 901</b>	<b>223 611 998</b>	<b>9,63%</b>	<b>2 544 760 899</b>	<b>2 676 786 432</b>	<b>2 812 696 792</b>
31									
32	Transfer recognised - capital grants	151 917 602	255 952 000	149 532 009	53 611 991	35,85%	203 144 000	158 274 000	176 745 000
35	<b>Total Revenue (including capital transfers and contributions)</b>	<b>2 596 952 482</b>	<b>2 646 646 338</b>	<b>2 470 680 910</b>	<b>277 223 989</b>	<b>11,22%</b>	<b>2 747 904 899</b>	<b>2 835 060 432</b>	<b>2 989 441 792</b>

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36									
37	<b>Expenditure By Type</b>								
38	<b>Employee related costs</b>								
39	Salaries and Wages	370 750 130	388 921 093	390 887 752	27 639 652	7,07%	418 527 404	418 527 404	443 639 048
40	Annual Bonus	26 907 545	24 849 556	28 174 898	2 070 853	7,35%	30 245 752	30 245 752	32 060 497
41	Travel & motor car allowance	42 790 286	45 472 155	46 924 331	(811 847)	-1,73%	46 112 484	46 112 484	48 879 233
42	Leave Payments	1 935 276	7 155 985	9 540 627	(2 384 640)	-24,99%	7 155 987	10 241 865	10 856 377
43	Overtime	26 951 123	20 289 225	19 566 755	1 438 157	7,35%	21 004 911	21 004 911	22 265 206
44	Emergency Services	9 666 942	9 710 460	17 009 488	1 250 195	7,35%	18 259 683	18 259 683	19 355 264
45	Performance bonus (Section 57)	1 334 327	2 833 290	1 694 282	3	0,00%	1 694 285	1 694 285	1 795 942
46	Performance bonus (Manager's)	2 739 941	4 830 234	3 929 941	1	0,00%	3 929 942	3 929 942	4 165 739
47	Ex-Gratia Incentive	-	-	10 031 824	(10 031 824)	-100,00%	-	-	-
48	Housing subsidy and allowances	266 626	6 240 425	6 232 315	458 074	7,35%	6 690 389	6 690 389	7 091 812
49	Contributions to Industrial Council Levy, Insurance Group Live, Insurance Funeral, UIF, pension funds, gratuity payments & medical aids	95 926 383	108 155 022	111 599 691	8 118 722	7,27%	119 718 413	119 718 413	126 901 518
50	Long service awards	523 041	1 081 287	845 718	62 169	7,35%	907 887	907 887	962 360
51	Casual labour, temporary staff	-	-	58 291	4 284	7,35%	62 575	62 575	66 330
52	Vacant Posts	-	36 204 000	5 702 354	-	0,00%	5 702 354	5 702 354	6 044 495
53	<b>TOTAL EMPLOYEE RELATED COSTS</b>	<b>579 791 620</b>	<b>655 742 732</b>	<b>652 198 268</b>	<b>27 813 799</b>	<b>4,26%</b>	<b>680 012 067</b>	<b>683 097 945</b>	<b>724 083 822</b>
54									
55	Remuneration of councillors	26 690 207	28 764 052	34 964 582	2 097 875	6,00%	37 062 457	37 062 457	39 286 204
56	<b>TOTAL REMUNERATION OF COUNCILLORS</b>	<b>26 690 207</b>	<b>28 764 052</b>	<b>34 964 582</b>	<b>2 097 875</b>	<b>6,00%</b>	<b>37 062 457</b>	<b>37 062 457</b>	<b>39 286 204</b>
57									
58	<b>total employee related costs &amp; councillors</b>	<b>606 481 827</b>	<b>684 506 784</b>	<b>687 162 850</b>	<b>29 911 674</b>	<b>4,35%</b>	<b>717 074 524</b>	<b>720 160 402</b>	<b>763 370 026</b>

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59									
60	<b>EXPENDITURE BY TYPE</b>								
61	<b>Borrowing Costs</b>	<b>36 281 862</b>	<b>52 094 313</b>	<b>53 808 212</b>	<b>(5 341 299)</b>	<b>-9,93%</b>	<b>48 466 913</b>	<b>34 428 559</b>	<b>28 153 226</b>
62	Finance charges	36 281 862	52 094 313	53 808 212	(5 341 299)	-9,93%	48 466 913	34 428 559	28 153 226
63									
64	<b>Bulk Purchases</b>	<b>807 589 021</b>	<b>922 980 970</b>	<b>930 560 532</b>	<b>15 035 586</b>	<b>1,62%</b>	<b>945 596 119</b>	<b>986 394 165</b>	<b>1 045 577 815</b>
65	CGDC: SEWER CONTRIBUTION	3 553 819	4 509 430	6 196 639	(0)	0,00%	6 196 638	6 568 437	6 962 543
66	Electricity	583 599 950	677 543 353	683 435 706	15 035 586	2,20%	698 471 292	724 441 849	767 908 360
67	Water	220 435 251	240 928 188	240 928 188	1	0,00%	240 928 188	255 383 879	270 706 912
68									
69	<b>General Expenses</b>	<b>585 282 130</b>	<b>514 140 782</b>	<b>388 776 141</b>	<b>(22 748 822)</b>	<b>-5,85%</b>	<b>366 027 319</b>	<b>391 428 024</b>	<b>404 503 164</b>
70	Collection Costs(Third party commiss, Connection via contractor & Revenue improvement)	40 759 982	28 045 543	21 640 238	(1 700 000)	-7,86%	19 940 238	21 173 732	22 454 661
71	Consultant Fees	22 333 223	29 536 470	19 298 889	(3 758 650)	-19,48%	15 540 239	27 211 224	22 369 784
72	Security Services - Planned	85 296 496	60 032 307	76 505 989	(46 505 989)	-60,79%	30 000 000	32 736 062	32 900 226
73	Security Services - Unplanned	-	-	1 705 180			2 205 180	2 337 491	2 477 740
74	Audit Fees	3 783 432	5 684 977	5 684 977	-	0,00%	5 684 977	6 026 076	6 387 640
75	Professional Fees: Feasibility Studies	404 694	423 200	-	-	#DIV/0!	-	-	-
76	Vehicle Leases	11 780 944	45 422 941	28 422 941	1 577 059	5,55%	30 000 000	31 800 000	33 708 000
77	Rental: Water Tanks	20 589 152	20 218 000	18 218 000		0,00%	18 218 000	19 311 080	20 469 745
78	Rental: Chemical toilets	10 546 231	9 327 938	8 827 938	300 000	3,40%	9 127 938	9 993 614	10 593 231
79	Rental: Vacuum tankers	8 950 534	6 524 100	9 079 378	48 560	0,53%	9 127 938	9 357 614	9 919 071
80	mSCOA Implementation	-	-	1 850 000	-	0,00%	1 850 000	1 000 000	500 000
81	Lease: IT Equipment	(10 246)	2 400 000	2 383 862	(2 383 862)	-100,00%	-	-	-
82	Rental: Traffic Speed Cameras	11 573 837	12 472 335	2 997 379	2 621	0,09%	3 000 000	3 180 000	3 370 800
83	Upgrading of Financial System	21 771 979	5 538 208	12 538 208	(6 184 122)	-49,32%	6 354 086	6 354 086	6 354 086
84	Refuse Removal	17 070 281	12 668 413	13 031 925	(0)	0,00%	13 031 924	13 813 840	14 642 670
85	Cellphones	3 756 773	4 558 448	3 510 693	1 634	0,05%	3 512 326	3 723 066	3 946 450
86	Contracted Services	25 291 866	28 227 838	17 145 249	3 962 075	23,11%	21 107 324	22 373 763	23 716 189
87	Transfer and grants	96 079 803	57 571 212	52 244 412	(0)	0,00%	52 244 412	51 349 123	54 430 070
88	Enterprise Development Program	138 579	948 200	398 798	(398 798)	-100,00%	-	-	-
89	Incubator Programm	5 500 000	1 700 000	69 705	1 630 295	2338,83%	1 700 000	1 700 000	1 700 000
90	Election Expenses	327 720	1 600 000	(84 606)	84 606	100,00%	-	-	-
91	Cooperatives Initiative	6 864 608	5 912 908	2 486 873	-	0,00%	2 486 873	2 636 086	2 794 251
92	Establishment of Property Development Entity	4 198 633	4 000 000	-	-	100,00%	-	-	-
93	Grants : Other Municipalities	4 500 000	21 500 000	(0)	0,20	-100,00%	-	-	-
94	Settlement Fees & Legal Costs	21 126 509	15 295 800	15 295 800	(0)	0,00%	15 295 800	15 295 800	15 295 800
95	Transport Costs (Fuel & e-tags)	10 397 024	15 352 937	4 157 197	11 192 956	269,24%	15 350 153	16 271 162	17 247 432
96	Special Projects	32 705 496	13 962 007	11 280 001	(2 977 391)	-26,40%	8 302 610	6 926 008	7 161 568
97	Telephones & Faxes	12 026 051	10 000 000	8 697 477	(0)	0,00%	8 697 477	9 219 326	9 772 485
98	Other expenditure	104 849 795	82 031 167	38 203 806	12 993 628	34,01%	51 197 434	54 263 340	57 513 201
99	Contributions Capital Development	1 144 345	5 679 234	5 679 234	-	0,00%	5 679 234	6 019 988	6 381 187
100	New Services Connections (Recoverables)	1 524 391	7 506 598	7 506 598	8 866 556	118,12%	16 373 154	17 355 543	18 396 876
101	<b>Total General Expenditures</b>	<b>1 429 153 013</b>	<b>1 489 216 065</b>	<b>1 373 144 886</b>	<b>(13 054 536)</b>	<b>-0,95%</b>	<b>1 360 090 351</b>	<b>1 412 250 748</b>	<b>1 478 234 204</b>

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102									
103	<b>Repairs &amp; Maintenance</b>								
104	Municipal Buildings	16 420 509	9 316 598	9 693 962	6 089 005	62,81%	15 782 967	10 899 914	11 553 350
105	Grass Cutting	6 705 533	9 226 739	6 058 570	(1 527 777)	-25,22%	4 530 793	4 562 740	7 129 023
106	Machinery & Equipment	270 257	635 827	843 515	(29 999)	-3,56%	813 516	1 266 272	1 342 248
107	Electricity Network Materials	2 078 684	7 017 888	4 898 117	4 519 840	92,28%	9 417 957	12 156 640	12 886 039
108	Streetlights	8 012 154	25 311 104	19 272 475	-	0,00%	19 272 475	26 500 000	28 090 000
109	Traffic Lights	2 270 562	2 259 920	1 159 532	-	0,00%	1 159 532	1 229 104	1 302 850
110	Roads & Stormwater Network Materials	11 603 902	12 622 052	9 508 082	2 999 999	31,55%	12 508 081	24 633 216	29 911 209
111	Water Network Materials	8 170 114	12 124 929	12 103 819	0	0,00%	12 103 820	12 830 049	13 599 852
112	Waste Water Plants	15 546 462	17 854 560	15 005 694	(5 609 371)	-37,38%	9 396 323	9 960 102	10 557 709
113	Mechanical Repairs: Vehicles	2 158 058	2 882 975	1 722 968	334 667	19,42%	2 057 635	2 145 208	2 259 089
114	Special Maintenance Project : Bob Van Reenen Stadium	-	1 066 000	429 910	-	100,00%	429 910	455 704	483 046
115	Other Repairs & Maintenance	4 222 544	6 768 118	4 064 167	1 913 425	47,08%	5 977 592	6 818 120	6 625 551
116	<b>Total Repairs &amp; Maintenance</b>	<b>77 458 779</b>	<b>107 086 709</b>	<b>84 760 813</b>	<b>8 689 788</b>	<b>10,25%</b>	<b>93 450 600</b>	<b>113 457 069</b>	<b>125 739 966</b>
117									
118	<b>TOTAL EXPENDITURES EXCLUDING NON-CASH ITEMS</b>	<b>2 113 093 620</b>	<b>2 280 809 559</b>	<b>2 145 068 549</b>	<b>25 546 926</b>	<b>1,19%</b>	<b>2 170 615 475</b>	<b>2 245 868 219</b>	<b>2 367 344 196</b>
119									
120	<b>SURPLUS/(DEFICIT) BEFORE NON-CASH ITEMS</b>	<b>331 941 260</b>	<b>109 884 780</b>	<b>176 080 352</b>	<b>198 065 072</b>	<b>112,49%</b>	<b>374 145 424</b>	<b>430 918 214</b>	<b>445 352 596</b>
121									
122	<b>Non-Cash Items</b>								
123	Debt Impairment	186 320 911	96 500 450	161 540 470	(39 291 690)	-24,32%	122 248 780	129 583 707	137 358 729
124	Depreciation & Impairment of assets	259 560 764	298 153 971	247 000 000	(91 944 499)	-37,22%	155 055 501	100 717 829	95 475 336
125	Year End Provisions	15 741 660	66 803 019	66 803 019	(0)	0,00%	66 803 019	70 731 007	73 558 119
126	Municipal Charges: Service Consumed	32 176 389	40 827 307	40 827 307	(10 789 182)	-26,43%	30 038 125	17 677 772	18 219 480
127	<b>Total Non-Cash Items</b>	<b>493 799 723</b>	<b>502 284 747</b>	<b>516 170 796</b>	<b>(142 025 372)</b>	<b>-27,52%</b>	<b>374 145 424</b>	<b>318 710 314</b>	<b>324 611 664</b>
128									
129	<b>TOTAL EXPENDITURES INCLUDING NON-CASH ITEMS</b>	<b>2 606 893 343</b>	<b>2 783 094 305</b>	<b>2 661 239 345</b>	<b>(116 478 446)</b>	<b>-4,38%</b>	<b>2 544 760 899</b>	<b>2 564 578 533</b>	<b>2 691 955 860</b>
130									
131	<b>Surplus/(Deficit) before Capital transfers</b>	<b>(161 858 464)</b>	<b>(392 399 967)</b>	<b>(340 090 444)</b>	<b>340 090 444</b>	<b>-100,00%</b>	<b>(0)</b>	<b>112 207 900</b>	<b>120 740 932</b>
132									
133	<b>Contribution to Capital Budget (Grant Funding)</b>	<b>151 917 602</b>	<b>255 952 000</b>	<b>149 532 009</b>	<b>53 611 991</b>	<b>35,85%</b>	<b>203 144 000</b>	<b>158 274 000</b>	<b>176 745 000</b>
134									
135	<b>Surplus/(Deficit) after capital transfers &amp; contributions (including non-cash items)</b>	<b>(9 940 861)</b>	<b>(136 447 967)</b>	<b>(190 558 435)</b>	<b>393 702 435</b>	<b>-206,60%</b>	<b>203 144 000</b>	<b>270 481 900</b>	<b>297 485 932</b>